

Project Methodology

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Performs in your project management by:

1. Acting as the Owner's representative, assuming full project ownership and consistently defending the project's interests throughout its entire lifecycle.
2. Organizing the project into well-defined phases, each with established objectives and boundaries: Project Strategic Consultancy, Project Feasibility, Project Preparation, and Project Realization.
3. Engaging project managers and process experts aligned with the associated industry of the project, complemented by cross-industry services.
4. Implementing robust construction management practices to effectively oversee and coordinate all aspects of the construction phase, fostering continuous interface with package owners and project stakeholders.

Defines the project frame for success by:

5. Adopting the customer's desired methodologies and standards, each time cross-checked with our established methodology and procedures through GAP analysis.
6. Implementing project management tools to effectively manage scope, budget, schedule, quality, and risks, using progress mapping tools and dashboards to maintain continuous project insight.
7. Applying a proven procurement sequence that ensures independent evaluation and comparability of bids to establish a solid foundation for negotiations and risk- and responsibility transfer.
8. Having a Continuous Improvement programs, assuring up-to-date tools and embedding Lessons Learned of projects in our methodology, procedures, work instructions, and templates.

Builds the optimized project organization by:

9. Integrating systematically the customer's team within the project organization, encompassing steering committee, procurement department, EHS, subject matter experts, maintenance, and operations.

- 10.** Assigning project pilots who represent the company's management and ensure strategic management of Project Key objectives, mitigate IPS risks, and ensure care for our staff.
- 11.** Engaging local project engineers with in-depth knowledge of the geographical region and its constraints, such as customers, contractors, and local regulation. They are supported by a cost-efficient, high-quality back office and are fully accountable as package owners, overseeing not only the technical definition and procurement, but also post-order contract management and author's supervision.
- 12.** Engaging EHS managers to ensure safety compliance during design and realization, and coordinating environmental studies for permitting and engineering infeed.

Associates its service centers by:

- 13.** Involving Strategic Consultancy services in earliest project stage with Strategic Business Advisory, Master planning, Sustainability strategy, Digitalization concept, and supply chain and operations design, which enables a seamless transition into the feasibility phase of a project.
- 14.** Automatically escalating large- or complex projects to the Large Capital Project team, equipped with the necessary methodologies, tools, and expertise to manage extensive teams and project scopes.
- 15.** Relying on internal architects to guarantee seamless alignment between the architecture and the engineering disciplines with the different engineering disciplines and lead permitting activities.
- 16.** Leveraging interfaced engineering coordination tools and standardized engineering objects to streamline and centralize the information of the different technical disciplines.



Bram Puttemans

Chief Technical Officer



Nicolas Dubois

Chief Operating Officer



Juan Sanchez Chatar

Chief Executive Officer